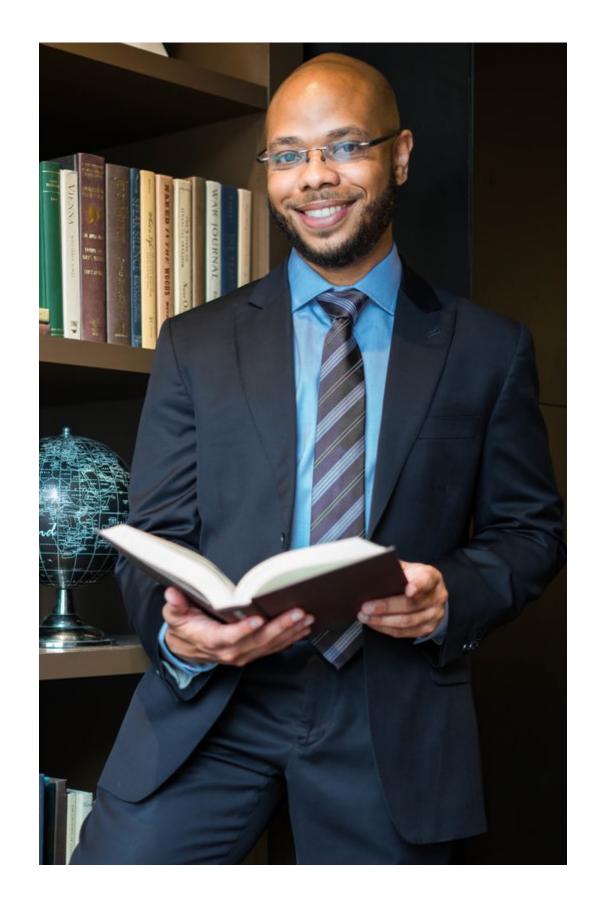


# A MESSAGE FROM OUR EXECUTIVE DIRECTOR



CHASE L. CANTRELL
FOUNDER & EXECUTIVE DIRECTOR

Since its inception, Building Community Value has meant many things to the stakeholders involved in its sustainability and in its success. In the literal sense, we have created a space to help Detroiters bring the built environment back to life in our neighborhoods. We have also built a community of developers who understand "value" as a concept beyond economic returns on investment. To our dedicated participants and alumni, creating value is about understanding, leveraging, and working with community. Ultimately, it's about people.

Through this lens, we understand equitable development - a complex term, increasingly en vogue - as more than just development led by African-Americans or other minority groups. Although it is vitally important that developers in cities like Detroit reflect the communities in which development occurs, "Building Community Value" requires those same developers to help foster healthy and vibrant communities. Neighborhood developers do this by responding to community needs and involving community residents in the visioning and execution of projects.

In four years of operation, we have seen the city's network of small-scale developers blossom. Evidence includes increases in local development RFP responses and continued interest in programs like our biannual Better Buildings, Better Blocks training course. Luckily, however, our organization is not alone. With other programs like Capital Impact Partners' Equitable Development Initiative and the monthly networking roundtable led by the Real Estate Association of Developers, the ecosystem is growing. More Detroiters are participating in the reimagining and rebuilding of our communities.

Why is that important? To retain residents and to promote job creation and wealth building, the path to an equitable city - one Detroit for all of us - requires that Detroiters not just be "included" at a table already set. It requires real agency in leading change and implementing projects that represent the unique culture of the people of Detroit. That agency begins with initiatives like ours that provide both knowledge and resources to those residents who wish to lead the charge.

As Building Community Value continues to grow and innovate, we will continue working diligently to build the pipeline of our community's city builders. Detroit's future begins today, and as the following pages show, we are deeply proud of the part we have the honor of playing.

# **Table of Contents**

- 4 Mission, Vision & Impact
- 5 2019: A Year in Review
  - (5) Better Buildings, Better Blocks
  - (6) Fundraising
  - (6) Resource Partnerships
  - (7) Expanding Team BCV
  - (7) Media & Recognition
  - (8) Detroit Developer Ecosystem Assessment
- 9 2020: Driving the Needle
  - (9) Better Buildings, Better Blocks 2.0
  - (9) Introducing the BCV Fund
  - (9) Engaging BCV Alumni



# MISSION, VISION & IMPACT

### Mission & Vision

#### **MISSION**

Building Community Value (BCV) is a Detroit-based 501(c)(3) corporation dedicated to implementing and facilitating real estate development projects in underserved Detroit neighborhoods.

#### **VISION**

A robust, connected network of engaged Detroit residents and community development organizations who understand the opportunities for real estate development in Detroit neighborhoods and possess the knowledge and tools to complete development projects.



From left to right: Chase L. Cantrell, Janell O'Keefe, Monique Becker, Adam Kokenakes, Brandon Hodges, Josh Bails, and Dietrich Knoer.

### **Our Team**

#### **LEADERSHIP**

Chase L. Cantrell Monique Becker

Executive Director Manager of Program Implementation

PROGRAM STAFF

Dietrich Knoer Josh Bails
Course Instructor Technical Assistant

Brandon Hodges
nt Technical Assistant

Adam Kokenakes
Technical Assistant

Janell O'Keefe
Technical Assistant

### **Organizational Pillars**

BCV responds to the aspirations of the community members who will be most directly impacted by targeted economic development. Our organizational pillars are designed to achieve these aspirations.



**PEOPLE**Training & Technical
Assistance



PLACE
Consulting with
Location-Based
Organizations



PROPERTY
Neighborhood
Development

### **Our Partners**

Longterm, sustainable partnerships are essential to BCV's work. Our current organizational partners include:

#### **FUNDING PARTNERS**





The Ford Foundation

The Knight Foundation

#### STRATEGIC PARTNERS









Community Development Advocates of Detroit

The Platform

University of Michigan

Detroit Center

University of Michigan School of Social Work Technical Resource Center

2019 marked Building Community Value's 4th year in operation. Throughout the year our organization continued to build and innovate, both programmatically and operationally. We developed more resident place-makers, learned more about the state of development in Detroit, and reimagined our work to create a greater impact.

### Better Buildings, Better Blocks

In 2019, our *Better Buildings*, *Better Blocks* training program continued to fulfill our mission and vision by preparing residents to successfully enter Detroit's development ecosystem.

#### PROGRAM DESCRIPTION

The *Better Buildings*, *Better Blocks* training curriculum is designed to teach the nuts and bolts of small-scale real estate development to Detroit, Hamtramck or Highland Park residents over the age of 18. During the 3-month course, participants learn the basics of identification, acquisition, financing, leasing, and project management for neighborhood-based residential and commercial development projects. Participants are also connected to resource partners - an intentionally cultivated network of businesses and organizations that have the resources necessary to complete development projects. BCV currently implements 2 cohorts of the program each year.

#### 2019 COHORT HIGHLIGHTS

Last year we trained 72 aspiring and semi-experienced property developers that were eager to take their skills and projects to the next level.

**WINTER 2019** 

39 Participants

**SUMMER 2019** 

33 Participants
79 Applicants

In addition to our training, BCV was happy to continue our practice of awarding fiscal resources to participants whose final rehabilitation project presentations showed particular promise.

WINTER COHORT

\$3,000

SUMMER COHORT

\$4,500

TOTAL FUNDS AWARDED

\$7,500



Summer 2019 Better Buildings, Better Blocks Cohort.

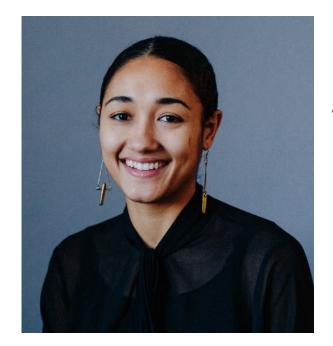


Winter Cohort Awardees (I-r): Dennis Mitchell, Wayne Moore, Dietrich (BCV team), Rema Vassar, Dominic Arellano, and Chase L. Cantrell (BCV team)



Summer Cohort Awardees (I-r): Shakina and Khadijah Russell (team), Corey Johnson, and Kija Gray.

# **Expanding Team BCV**



MONIQUE BECKER

Manager of Program Implementation

We are proud to announce that Monique Becker has joined our team as the Manager of Program Implementation. A Detroiter who loves the city's hustle, Monique believes working alongside block clubs, community development corporations, and community leaders is fundamental to building understanding, trust, and sustained growth in the city. The BCV Team is excited to welcome Monique onboard!

# **Fundraising**

Last year Building Community Value took our fundraising to the next level, securing significant resources to reach more residents and scale our impact.

\$219,328
TOTAL FUNDS
RAISED

\$150,000
\$68,228
\$1,100
The Ford Foundation
The Knight Foundation
Individual Donors







# **Resource Partnerships**

Throughout the year, BCV continued strengthening and developing resource partnerships that provide significant support to our participants and alumni.

#### **CURRENT RESOURCE PARTNERS**

























### Media & Recognition

Building Community Value, our team, and our alumni are grateful for the recognition we received from the following publications for our development expertise, organizational impact, and successful projects.









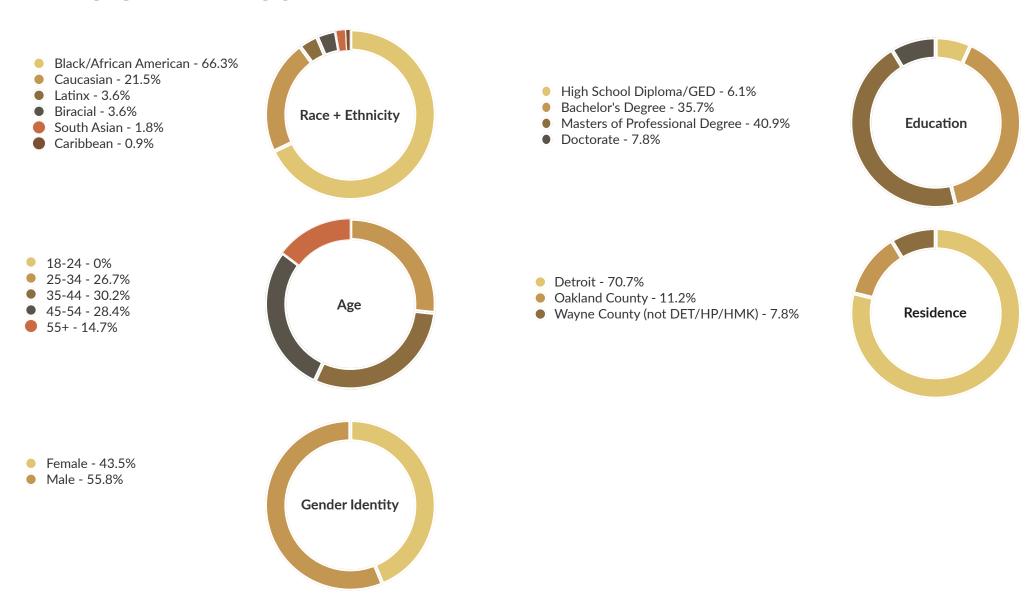




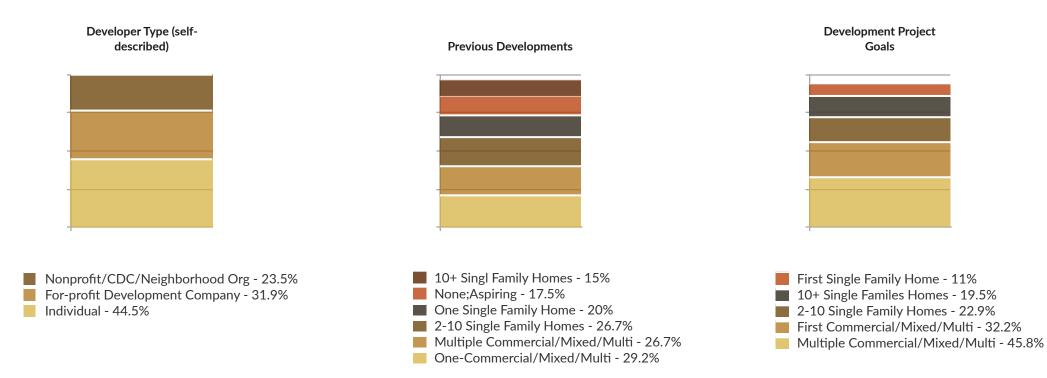
### Detroit Developer Ecosystem Assessment

In Summer 2019, Building Community Value conducted an assessment to better understand the current ecosystem for developers in Detroit. The findings from this assessment will inform our work in 2020 and - we hope - provide much needed insight for other actors working on economic development in the city. A snapshot of the insights gained from the 120 assessment respondents are outlined below.

#### **DEMOGRAPHICS**



#### **DEVELOPER PROFILE**



### **RESOURCES + FINANCING**

#### TOP 3 DEVELOPMENT RESOURCE NEEDS

Capital Mentoring Team Building

#### MOST NEEDED PROJECT RESOURCES

Access to Capital + Financing
Acquisition Assistance
Mentoring
Networking
Training

#### TOP 3 INVESTMENT DECISION CRITERIA

Neighborhood Ties + Financial Upside (Tie) Economic Momentum in the Area Strategic Boundaries + Social Impact (Tie)

#### **Programs Leveraged** Building Community Value - 34.8% ■ Detroit Land Bank Authority - 29.6% None - 25.2% ■ Other\* - 23.5% Capital Impact Partners - 16.5% \*i.e., Detroit Economic Growth Corp., Detroit Development Fund, Detroit LISC, Invest Detroit, Motor City Match, etc. Largest Source of Project Financing Self-financing - 44.1% Commerical Bank/Credit Union - 24.6% Community Development Financial Institution - 13.6% Personal Loans - 9.3% Grants/Other Subsidies - 8.5%

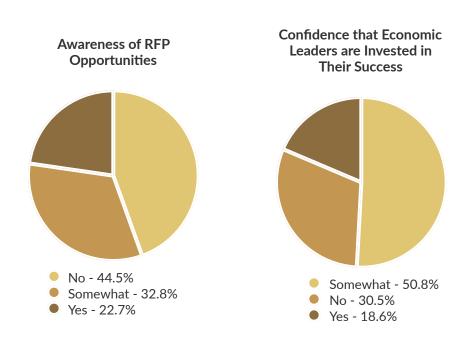
#### **DEVELOPMENT STRATEGY**

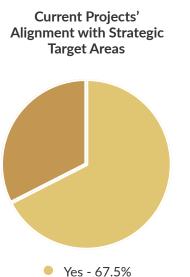
#### **EXPERIENCE ENGAGING WITH RFPS**

- Many respondents had no, limited or negative experiences
- Multiple people perceived the RFP process as biased toward large developers
- Respondents with the most experience gained it through professional work/networks.
- Respondents were most familiar with RFPs from the following localities and entities:

  Detroit, DEGC, Highland Park, Invest

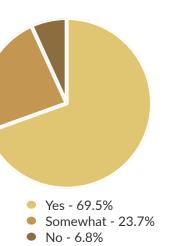
  Detroit, KIP:D and Southfield.





No - 32.5%

**Development Resources +** 



Familiarity with City of

**Detroit Strategic Target** 

Areas

#### LONGTERM DEVELOPMENT GOALS

- Single and multifamily home developments
- Commercial and mixed-use development
- Developing projects in partnership with community-based organizations
- Fostering access to capital for other developers
- Owning and operating properties
- Investing in other developers and developments

# 2020: DRIVING THE NEEDLE

This year Building Community Value is ready to build on our momentum - ramping up the impact of our work and continuing to drive the needle to fulfill our mission and vision.

### Better Buildings, Better Blocks 2.0

In 2020, BCV is introducing a revamped, recharged version of our staple training course, *Better Buildings*, *Better Blocks*. Going forward, participants can look forward to the following program components:

- ▶ New curriculum featuring a full course pack that is tailored to small-scale developers in Detroit.
- ▶ Updated, user-friendly pro forma based on the context in which Detroit developers are working.
- Quarterly meet-ups where current participants can connect with program alumni.

In addition to these programmatic changes, the course will now run on a Winter/Fall cycle - with cohorts starting in January and September of each calendar year.

#### **WINTER 2020**

The Winter 2020 Cohort launched in January 2020 with 38 participants selected from a pool of 68 applicants.





### Introducing the BCV Wishlist

This year we are launching the BCV Wishlist - which outlines areas of support needed to ensure maximum impact of our development programs and initiatives. We envision this fund as a platform for individuals and entities who are passionate about community-centered, community-driven development to fiscally support Detroit residents of color that are seeking to achieve those objectives.

Funds donated to the BCV Wishlist will be used to support development education, project implementation, networking, and community development initiatives. To learn more about the wishlist and how you can get involved, please visit www.bcvdetroit.org/donate.

### **Engaging BCV Alumni**

2020 will mark an expanded effort to provide ongoing support to our *Better Buildings*, *Better Blocks* alumni. In addition to our yearly Alumni Reunion, BCV will host quarterly meet-ups where these budding developers can network, share lessons learned, and continue building on their knowledge, resources and relationships with other property developers in Detroit, Hamtramck and Highland Park.



Thank You to our Funders, Partners, Participants and the Detroit Community for Your Continued Support!

W: bcvdetroit.org E: speakup@bcvdetroit.org P: 313-731-2661 A: 1401 W. Fort Street, #44344, Detroit, MI 48224